# Financial Report Fiscal 2023 Supplementary Materials 

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(Notes Concerning Forward-Looking Statements) Projections throughout these materials are provided as a reference for investors. They are based on estimates and forecasts, and shall not be regarded as pledges or guarantees. They shall be used on the full acknowledgment that actual results may naturally differ from projections.

Fiscal 2023 Statements of Income (Consolidated)

| First Quarter |  |  |  |  | $¥$ millions, rounded down |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 2023 Results |  | June 2022 Results |  | Year-on-Year Comparison |  |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Net sales | 9,679 | 100.0 | 9,447 | 100.0 | 231 | 102.5 |
| Cost of Sales | 6,083 | 62.9 | 5,357 | 56.7 | 726 | 113.6 |
| Gross profit | 3,595 | 37.1 | 4,090 | 43.3 | -494 | 87.9 |
| SG\&A expenses | 2,293 | 23.7 | 2,232 | 23.6 | 61 | 102.7 |
| Operating income | 1,302 | 13.5 | 1,857 | 19.7 | -555 | 70.1 |
| Other income | 123 |  | 31 |  | 91 |  |
| Other expenses | 195 |  | 46 |  | 149 |  |
| Ordinary income | 1,230 | 12.7 | 1,843 | 19.5 | -613 | 66.7 |
| Extraordinary income | - |  | - |  |  |  |
| Extraordinary expenses | 0 |  | 0 |  | 0 |  |
| Income before income taxes and minority interests | 1,229 | 12.7 | 1,843 | 19.5 | -613 | 66.7 |
| Corporation tax, etc. | 347 |  | 548 |  | -201 |  |
| (Tax burden) | 28.3\% |  | 29.8\% |  |  |  |
| Minority interests | -4 |  | -9 |  | 5 |  |
| Profit attributable to owners of parent | 886 | 9.2 | 1,304 | 13.8 | -418 | 67.9 |
| EPS (total shares) | ¥35.08 |  | ¥39.91 |  |  |  |
| EPS (minus treasury shares) | $¥ 36.53$ |  | $¥ 53.77$ |  |  |  |
| Number of shares outstanding | 25,256,963 |  | 32,682,310 |  |  |  |
| Weighted-average number of shares outstanding (after deducting treasury shares) | 24,256,963 |  | 24,257,102 |  |  |  |
| First Half Results |  |  |  |  | $¥$ millions, round | ed down |


|  | Sept. 2023 <br> Interim Results |  | Sept. 2022 Interim Results |  | Year-on-Year Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Net sales | 19,536 | 100.0 | 19,201 | 100.0 | 335 | 101.7 |
| Cost of Sales | 12,597 | 64.5 | 11,483 | 59.8 | 1,113 | 109.7 |
| Gross profit | 6,938 | 35.5 | 7,717 | 40.2 | -778 | 89.9 |
| SG\&A expenses | 4,563 | 23.4 | 4,532 | 23.6 | 30 | 100.7 |
| Operating income | 2,375 | 12.2 | 3,185 | 16.6 | -809 | 74.6 |
| Other income | 239 |  | 108 |  | 130 |  |
| Other expenses | 241 |  | 131 |  | 110 |  |
| Ordinary income | 2,373 | 12.1 | 3,162 | 16.5 | -789 | 75.0 |
| Extraordinary income | 40 |  | - |  | 40 |  |
| Extraordinary expenses | 0 |  | 0 |  | 0 |  |
| Income before income taxes and minority interests | 2,413 | 12.4 | 3,162 | 16.5 | -749 | 76.3 |
| Corporation tax, etc. | 689 |  | 950 |  | -261 |  |
| (Tax burden) | 28.6\% |  | 30.0\% |  |  |  |
| Minority interests | -8 |  | -20 |  | 12 |  |
| Profit attributable to owners of parent\| | 1,732 | 8.9 | 2,232 | 11.6 | -500 | 77.6 |
| EPS (total shares) | ¥68.59 |  | ¥68.32 |  |  |  |
| EPS (minus treasury shares) | ¥71.40 |  | ¥92.05 |  |  |  |
| Number of shares outstanding | 25,256,963 |  | 32,682,310 |  |  |  |
| Weighted-average number of shares outstanding (after deducting treasury shares) |  |  |  |  |  |  |
| treasury shares) | 24,261,879 |  | 24,257,064 |  |  |  |


| Third Quarter |  |  |  |  | $¥$ millions, rounded down |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\text { Dec. } 2023$ <br> Interim Results |  | Dec. 2022 <br> Interim Results |  | Year-on-Year Comparison |  |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Net sales | 29,754 | 100.0 | 29,535 | 100.0 | 219 | 100.7 |
| Cost of Sales | 19,423 | 65.3 | 17,539 | 59.4 | 1,883 | 110.7 |
| Gross profit | 10,331 | 34.7 | 11,996 | 40.6 | -1,664 | 86.1 |
| SG\&A expenses | 6,844 | 23.0 | 6,932 | 23.5 | -87 | 98.7 |
| Operating income | 3,487 | 11.7 | 5,064 | 17.1 | -1,577 | 68.9 |
| Other income | 357 |  | 236 |  | 120 |  |
| Other expenses | 256 |  | 74 |  | 182 |  |
| Ordinary income | 3,587 | 12.1 | 5,226 | 17.7 | -1,638 | 68.6 |
| Extraordinary income | 40 |  | - |  | 40 |  |
| Extraordinary expenses | 10 |  | 0 |  | 10 |  |
| Income before income taxes and minority interests | 3,617 | 12.2 | 5,226 | 17.7 | -1,608 | 69.2 |
| Corporation tax, etc. | 1,019 |  | 1,543 |  | -524 |  |
| (Tax burden) | 28.2\% |  | 29.5\% |  |  |  |
| Minority interests | -11 |  | -27 |  | 16 |  |
| Profit attributable to owners of parent | 2,609 | 8.8 | 3,710 | 12.6 | -1,101 | 70.3 |
| EPS (total shares) | $¥ 103.32$ |  | $¥ 113.54$ |  |  |  |
| EPS (minus treasury shares) | ¥107.54 |  | $¥ 152.97$ |  |  |  |
| Number of shares outstanding | 25,256,963 |  | 32,682,310 |  |  |  |
| Weighted-average number of shares outstanding (after deducting treasury shares) | 24,266,016 |  | 24,257,041 |  |  |  |


| Full-year |  |  |  |  |  |  |  |  | $¥$ millions, rounded down |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Fiscal } 2023 \\ & \text { Results } \end{aligned}$ |  | Fiscal 2022Results |  | Year-on-Year Comparison |  | Fiscal 2023 <br> Revised Plan |  | Revised Plan Comparison |  |
|  | Amount | \% of total | Amount | \% of total | Amount | \% | Amount | \% of total | Amount | \% |
| Net sales | 39,100 | 100.0 | 38,981 | 100.0 | 119 | 100.3 | 39,200 | 100.0 | -99 | 99.7 |
| Cost of Sales | 26,037 | 66.6 | 23,241 | 59.6 | 2,795 | 112.0 | 26,080 | 66.5 | -42 | 99.8 |
| Gross profit | 13,063 | 33.4 | 15,740 | 40.4 | -2,676 | 83.0 | 13,120 | 33.5 | -56 | 99.6 |
| SG\&A expenses | 8,894 | 22.7 | 9,105 | 23.4 | -211 | 97.7 | 9,080 | 23.2 | -185 | 98.0 |
| Operating income | 4,169 | 10.7 | 6,634 | 17.0 | -2,465 | 62.8 | 4,040 | 10.3 | 129 | 103.2 |
| Other income | 440 |  | 261 |  | 179 |  | 430 |  | 10 |  |
| Other expenses | 363 |  | 242 |  | 121 |  | 420 |  | -56 |  |
| Ordinary income | 4,245 | 10.9 | 6,653 | 17.1 | -2,408 | 63.8 | 4,050 | 10.3 | 195 | 104.8 |
| Extraordinary income | 40 |  | - |  | 40 |  | 40 |  | 0 |  |
| Extraordinary expenses | 210 |  | 464 |  | -254 |  | 200 |  | 10 |  |
| Income before income taxes and minority interests | 4,075 | 10.4 | 6,189 | 15.9 | -2,113 | 65.9 | 3,890 | 9.9 | 185 | 104.8 |
| Corporation tax, etc. | 1,282 |  | 1,904 |  | -621 |  | 1,144 |  | 137 |  |
| (Tax burden) | 31.5\% |  | 30.8\% |  |  |  | 29.4\% |  |  |  |
| Minority interests | -11 |  | -31 |  | 20 |  | -14 |  | 3 |  |
| Profit attributable to owners of parent | 2,804 | 7.2 | 4,316 | 11.1 | -1,511 | 65.0 | 2,760 | 7.0 | 44 | 101.6 |
| EPS (total shares) | $¥ 111.04$ |  | $¥ 132.08$ |  |  |  | $¥ 109.28$ |  |  |  |
| EPS (minus treasury shares) | $¥ 115.57$ |  | $¥ 177.95$ |  |  |  | $¥ 113.73$ |  |  |  |
| Number of shares outstanding | 25,256,963 |  | 32,682,310 |  |  |  | 25,256,963 |  |  |  |
| Weighted-average number of shares outstanding (after deducting treasury shares) | 24,268,040 |  | 24,257,024 |  |  |  | 24,268,040 |  |  |  |

Fiscal 2023 Statements of Income by Quarter (Consolidated)

|  | $\begin{gathered} \text { First } \\ \text { Quarter } \end{gathered}$ | Second Quarter | $\begin{gathered} \text { Third } \\ \text { Quarter } \end{gathered}$ | $\begin{aligned} & \text { Fourth } \\ & \text { Quarter } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 9,679 | 9,856 | 10,218 | 9,345 |
| Cost of Sales | 6,083 | 6,513 | 6,825 | 6,613 |
| Gross profit | 3,595 | 3,343 | 3,392 | 2,731 |
| SG\&A expenses | 2,293 | 2,269 | 2,281 | 2,049 |
| Operating income | 1,302 | 1,073 | 1,111 | 682 |
| Other income | 123 | 116 | 118 | 82 |
| Other expenses | 195 | 46 | 15 | 107 |
| Ordinary income | 1,230 | 1,143 | 1,214 | 657 |
| Extraordinary income | - | 40 | - |  |
| Extraordinary expenses | 0 | 0 | 9 | 199 |
| Income before income taxes and minority interests | 1,229 | 1,183 | 1,204 | 458 |
| Corporation tax, etc. | 347 | 341 | 330 | 263 |
| (Tax burden) | 28.3\% | 28.8\% | 27.4\% | 57.4\% |
| Minority interests | -4 | -3 | -3 | 0 |
| Profit attributable to owners of parent | 886 | 846 | 877 | 195 |

Fiscal 2022

|  | $\begin{aligned} & \text { FIrst } \\ & \text { Quarter } \end{aligned}$ | Second Quarter | $\begin{aligned} & \text { Thira } \\ & \text { Quarter } \end{aligned}$ | Fourth Quarter |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 9,447 | 9,753 | 10,334 | 9,445 |
| Cost of Sales | 5,357 | 6,126 | 6,055 | 5,702 |
| Gross profit | 4,090 | 3,627 | 4,278 | 3,743 |
| SG\&A expenses | 2,232 | 2,300 | 2,399 | 2,173 |
| Operating income | 1,857 | 1,327 | 1,879 | 1,570 |
| Other income | 31 | 77 | 127 | 24 |
| Other expenses | 46 | 85 | -57 | 167 |
| Ordinary income | 1,843 | 1,318 | 2,064 | 1,426 |
| Extraordinary income | - |  | - |  |
| Extraordinary expenses | 0 | 0 | 0 | 464 |
| Income before income taxes and minority interests | 1,843 | 1,318 | 2,063 | 962 |
| Corporation tax, etc. | 548 | 401 | 593 | 360 |
| (Tax burden) | 29.8\% | 30.4\% | 28.8\% | 37.4\% |
| Minority interests | -9 | -10 | -7 | -3 |
| Profit attributable to owners of parent | 1,304 | 928 | 1,477 | 605 |

## Change(Amount)

|  | $\begin{aligned} & \text { First } \\ & \text { Quarter } \end{aligned}$ | $\begin{aligned} & \text { Second } \\ & \text { Quarter } \end{aligned}$ | $\begin{aligned} & \text { Third } \\ & \text { Quarter } \end{aligned}$ | $\begin{aligned} & \text { Fourth } \\ & \text { Quarter } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 231 | 103 | -115 | -100 |
| Cost of Sales | 726 | 387 | 770 | 911 |
| Gross profit | -494 | -284 | -886 | -1,011 |
| SG\&A expenses | 61 | -30 | -118 | -123 |
| Operating income | -555 | -253 | -767 | -887 |
| Other income | 91 | 39 | -9 | 58 |
| Other expenses | 149 | -39 | 72 | -60 |
| Ordinary income | -613 | -175 | -849 | -769 |
| Extraordinary income | - | 40 | - |  |
| Extraordinary expenses | 0 | 0 | 9 | -264 |
| Income before income taxes and minority interests | -613 | -135 | -859 | -504 |
| Corporation tax, etc. | -201 | -59 | -263 | -97 |
| (Tax burden) |  |  |  |  |
| Minority interests | 5 | 7 | 4 | 3 |
| Profit attributable to owners of parent | -418 | -82 | -600 | -410 |


| Change |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { FIrst } \\ & \text { Quarter } \end{aligned}$ | $\begin{aligned} & \text { Second } \\ & \text { Quarter } \end{aligned}$ | $\begin{aligned} & \text { Thira } \\ & \text { Quarter } \end{aligned}$ | $\begin{aligned} & \text { Fourth } \\ & \text { Quarter } \end{aligned}$ |
| Net sales | 102.5 | 101.1 | 98.9 | 98.9 |
| Cost of Sales | 113.6 | 106.3 | 112.7 | 116.0 |
| Gross profit | 87.9 | 92.2 | 79.3 | 73.0 |
| SG\&A expenses | 102.7 | 98.7 | 95.1 | 94.3 |
| Operating income | 70.1 | 80.9 | 59.1 | 43.4 |
| Other income |  |  |  |  |
| Other expenses |  |  |  |  |
| Ordinary income | 66.7 | 86.7 | 58.8 | 46.1 |
| Extraordinary income |  |  |  |  |
| Extraordinary expenses |  |  |  |  |
| Income before income taxes and minority interests | 66.7 | 89.7 | 58.3 | 47.6 |
| Corporation tax, etc. |  |  |  |  |
| (Tax burden) |  |  |  |  |
| Minority interests |  |  |  |  |
| Profit attributable to owners of parent | 67.9 | 91.1 | 59.4 | 32.2 |


| Breakdown |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { First } \\ & \text { Quarter } \end{aligned}$ | $\begin{aligned} & \text { Second } \\ & \text { Quarter } \end{aligned}$ | $\begin{aligned} & \text { Third } \\ & \text { Quarter } \end{aligned}$ | $\begin{aligned} & \text { Fourth } \\ & \text { Quarter } \end{aligned}$ |
| Net sales | 100.0 | 100.0 | 100.0 | 100.0 |
| Cost of Sales | 62.9 | 66.1 | 66.8 | 70.8 |
| Gross profit | 37.1 | 33.9 | 33.2 | 29.2 |
| SG\&A expenses | 23.7 | 23.0 | 22.3 | 21.9 |
| Operating income | 13.5 | 10.9 | 10.9 | 7.3 |
| Other income |  |  |  |  |
| Other expenses |  |  |  |  |
| Ordinary income | 12.7 | 11.6 | 11.9 | 7.0 |
| Extraordinary income |  |  |  |  |
| Extraordinary expenses |  |  |  |  |
| Income before income taxes and minority interests | 12.7 | 12.0 | 11.8 | 4.9 |
| Corporation tax, etc. |  |  |  |  |
| (Tax burden) |  |  |  |  |
| Minority interests |  |  |  |  |
| Profit attributable to owners of parent | 9.2 | 8.6 | 8.6 | 2.1 |

$\not \approx$ millions, rounded dow

| Tirst Half |  |  |
| ---: | ---: | ---: |
| 19,536 | 29,754 | Thirdquarter, <br> (Cumulative) |
| 12,597 | 19,423 | 26,037 |
| 6,938 | 10,331 | 13,063 |
| 4,563 | 6,844 | 8,894 |
| 2,375 | 3,487 | 4,169 |
| 239 | 357 | 440 |
| 241 | 256 | 363 |
| 2,373 | 3,587 | 4,245 |
| 40 | 40 | 40 |
| 0 | 10 | 210 |
| 2,413 | 3,617 | 4,075 |
| 689 | 1,019 | 1,282 |
| $28.6 \%$ | $28.2 \%$ | $31.5 \%$ |
| -8 | -11 | -11 |
| 1,732 | 2,609 | 2,804 |

$¥$ millions, rounded down

| ¥ millions, rounded down |  |  |
| ---: | ---: | ---: |
| First Half | Thra Quarter <br> (Cumulative) | Full-year |
| 19,201 | 29,535 | 38,981 |
| 11,483 | 17,539 | 23,241 |
| 7,717 | 11,996 | 15,740 |
| 4,532 | 6,932 | 9,105 |
| 3,185 | 5,064 | 6,634 |
| 108 | 236 | 261 |
| 131 | 74 | 242 |
| 3,162 | 5,226 | 6,653 |
| - | - | - |
| 0 | 0 | 464 |
| 3,162 | 5,226 | 6,189 |
| 950 | 1,543 | 1,904 |
| $30.0 \%$ | $29.5 \%$ | $30.8 \%$ |
| -20 | -27 | -31 |
| 2,232 | 3,710 | 4,316 |

$¥$ millions, rounded down

| First Half | Third Quarter <br> (Cumulative) | Full-year |
| ---: | ---: | ---: |
| 335 | 219 | 119 |
| 1,113 | 1,883 | 2,795 |
| -778 | $-1,664$ | $-2,676$ |
| 30 | -87 | -211 |
| -809 | $-1,577$ | $-2,465$ |
| 130 | 120 | 179 |
| 110 | 182 | 121 |
| -789 | $-1,638$ | $-2,408$ |
| 40 | 40 | 40 |
| 0 | 10 | -254 |
| -749 | $-1,608$ | $-2,113$ |
| -261 | -524 | -621 |
|  |  |  |
| 12 | 16 | 20 |
| -500 | $-1,101$ | $-1,511$ |


| First Half | Thira Quarter <br> (Cumulative) | Full-year |
| ---: | ---: | ---: |
| 101.7 | 100.7 | 100.3 |
| 109.7 | 110.7 | 112.0 |
| 89.9 | 86.1 | 83.0 |
| 100.7 | 98.7 | 97.7 |
| 74.6 | 68.9 | 62.8 |
|  |  |  |
| 75.0 | 68.6 | 63.8 |
|  |  |  |
| 76.3 |  |  |
|  |  |  |
|  |  |  |
| 77.6 | 70.3 |  |
|  |  | 65.9 |


| First Half | Third Quarter <br> (Cumulative) | Full-year |
| ---: | ---: | ---: |
| 100.0 | 100.0 | 100.0 |
| 64.5 | 65.3 | 66.6 |
| 35.5 | 34.7 | 33.4 |
| 23.4 | 23.0 | 22.7 |
| 12.2 | 11.7 | 10.7 |
|  |  |  |
|  |  |  |
| 12.1 | 12.1 | 10.9 |
|  |  |  |
|  |  |  |
| 12.4 | 12.2 | 10.4 |
|  |  |  |
|  |  |  |
| 8.9 | 8.8 |  |
|  |  | 7.2 |

Fiscal 2024 Projected Statements of Income
Cumulative
$\neq$ millions, rounded down,(\%)

|  | First Half | \% of total | Full-year | \% of total |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 20,110 | 100.0 | 40,850 | 100.0 |
| Operating income | 1,940 | 9.6 | 4,690 | 11.5 |
| Ordinary income | 2,030 | 10.1 | 4,800 | 11.8 |
| Profit attributable to owners of parent | 1,440 | 7.2 | 3,310 | 8.1 |
| EPS (before deducting treasury shares) | 757.01 |  | $¥ 131.05$ |  |
| EPS (minus treasury shares) | $¥ 59.32$ |  | $¥ 136.36$ |  |
|  |  |  | 25,256,963 |  |
|  |  |  | 24,274,142 |  |
| Fiscal 2022 Results | (deducting treasury shares) |  |  |  |
| Net sales | 19,536 | 100.0 | 39,100 | 100.0 |
| Operating income | 2,375 | 12.2 | 4,169 | 10.7 |
| Ordinary income | 2,373 | 12.1 | 4,245 | 10.9 |
| Profit attributable to owners of parent | 1,732 | 8.9 | 2,804 | 7.2 |

Change (Amount and \%)

| Net sales | 573 | 102.9 | 1,749 | 104.5 |
| :--- | ---: | ---: | ---: | ---: |
| Operating income | -435 | 81.7 | 520 | 112.5 |
| Ordinary income | -343 | 85.5 | 554 | 113.1 |
| Profit attributable to owners of parent | -292 | 83.1 | 505 | 118.0 |

Fiscal 2023 Sales by Product Grouping
First Half Results $¥$ millions, rounded down

|  | Sept. 2023 <br> Interim Results |  | Sept. 2022 <br> Interim Results |  | Year-on-Year Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Sterilization products | 1,673 | 8.6 | 1,768 | 9.2 | -95 | 94.6 |
| Surgical products | 17,394 | 89.0 | 16,967 | 88.4 | 426 | 102.5 |
| Treatment products | 86 | 0.4 | 93 | 0.5 | -7 | 92.4 |
| Others | 381 | 2.0 | 371 | 1.9 | 10 | 102.9 |
| Total | 19,536 | 100.0 | 19,201 | 100.0 | 335 | 101.7 |
| Itemized surgical products |  |  |  |  |  |  |
| Non-woven products | 3,793 | 19.4 | 4,092 | 21.3 | -299 | 92.7 |
| Other non-woven products | 788 | 4.0 | 987 | 5.1 | -199 | 79.8 |
| Kit products | 12,701 | 65.0 | 11,773 | 61.3 | 927 | 107.9 |
| New products | 112 | 0.6 | 113 | 0.6 | -1 | 98.8 |
| Itemized external sales by subsidiary |  |  |  |  |  |  |
| Non-woven products | 235 |  | 257 |  | -22 |  |
| Other non-woven products | - |  | - |  | - |  |
| Kit products | 24 |  | 0 |  | 23 |  |
| Others | 34 |  | 41 |  | -7 |  |

Third Quarter $\quad \neq$ millions, rounded down

|  | Dec. 2023Interim Results |  | $\begin{gathered} \text { Dec. } 2022 \\ \text { Interim Results } \end{gathered}$ |  | Year-on-Year Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Sterilization products | 2,579 | 8.7 | 2,661 | 9.0 | -81 | 96.9 |
| Surgical products | 26,459 | 88.9 | 26,160 | 88.6 | 298 | 101.1 |
| Treatment products | 131 | 0.4 | 144 | 0.5 | -12 | 91.5 |
| Others | 583 | 2.0 | 569 | 1.9 | 14 | 102.5 |
| Total | 29,754 | 100.0 | 29,535 | 100.0 | 219 | 100.7 |
| Itemized surgical products |  |  |  |  |  |  |
| Non-woven products | 5,757 | 19.3 | 6,161 | 20.9 | -403 | 93.4 |
| Other non-woven products | 1,146 | 3.9 | 1,648 | 5.6 | -502 | 69.5 |
| Kit products | 19,374 | 65.1 | 18,156 | 61.5 | 1,218 | 106.7 |
| New products | 181 | 0.6 | 194 | 0.7 | -13 | 93.1 |
| Itemized external sales by subsidiary |  |  |  |  |  |  |
| Non-woven products | 368 |  | 405 |  | -36 |  |
| Other non-woven products | 1 |  | - |  | 1 |  |
| Kit products | 47 |  | 8 |  | 38 |  |
| Others | 55 |  | 66 |  | -11 |  |

Full-year
$\neq$ millions, rounded down

|  | $\begin{aligned} & \text { Fiscal } 2023 \\ & \text { Results } \end{aligned}$ |  | $\begin{aligned} & \text { Fiscal } 2022 \\ & \text { Results } \end{aligned}$ |  | Year-on-Year Comparison |  | Fiscal 2023 Revised Plan |  | Revised Plan Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% | Amount | \% of total | Amount | \% |
| Sterilization products | 3,439 | 8.8 | 3,487 | 8.9 | -47 | 98.6 | 3,414 | 8.7 | 25 | 100.7 |
| Surgical products | 34,725 | 88.8 | 34,554 | 88.6 | 171 | 100.5 | 34,879 | 89.0 | -153 | 99.6 |
| Treatment products | 173 | 0.4 | 192 | 0.5 | -18 | 90.4 | 176 | 0.5 | -3 | 98.3 |
| Others | 761 | 1.9 | 747 | 1.9 | 14 | 101.9 | 729 | 1.9 | 31 | 104.4 |
| Total | 39,100 | 100.0 | 38,981 | 100.0 | 119 | 100.3 | 39,200 | 100.0 | -99 | 99.7 |


| Itemized surgical products |  |
| :--- | ---: |
| Non-woven products | 7,452 |
| Other non-woven products | 1,503 |
| Kit products | 25,503 |
| New products | 266 |
|  |  |
| Itemized external sales by subsidiary |  |
| Non-woven products |  |
| Other non-woven products | 443 |
| Kit products |  |
| Others |  |

## Sales Composition by Kit Treatment Category




## Fiscal 2024 Sales Plan by Product Line

|  | $\not \approx$ millions, rounded down |  |  |  |  |
| :--- | ---: | ---: | :---: | :---: | :---: |
|  | First Half | Full-year |  |  |  |
| Sterilization products | 1,689 | 3,442 |  |  |  |
| Surgical products | 17,951 | 36,436 |  |  |  |
| Treatment products | 104 | 212 |  |  |  |
| Others | 366 | 760 |  |  |  |
| Total |  |  |  | 20,110 | 40,850 |

Itemized surgical products

| Non-woven products | 3,578 | 7,134 |
| :--- | ---: | ---: |
| Other non-woven products | 718 | 1,429 |
| Kit products | 13,437 | 27,438 |
| New products | 217 | 434 |

Itemized external sales by subsidiary

| Non-woven products | 215 | 415 |
| :--- | ---: | ---: |
| Other non-woven products | 0 | 1 |
| Kit products | 32 | 64 |
| Others | 35 | 70 |


| (Change(Amount)) | ¥ millions, rounded down |  |
| :---: | :---: | :---: |
|  | First Half | Full-year |
| Sterilization products | 15 | 2 |
| Surgical products | 556 | 1,710 |
| Treatment products | 17 | 38 |
| Others | -15 | -1 |
| Total | 573 | 1,749 |
| Itemized surgical products |  |  |
| Non-woven products | -215 | -318 |
| Other non-woven products | -70 | -73 |
| Kit products | 736 | 1,935 |
| New products | 104 | 167 |
| Itemized external sales by subsidiary |  |  |
| Non-woven products | -20 | -28 |
| Other non-woven products | 0 | 0 |
| Kit products | 7 | 8 |
| Others | 0 | 3 |


|  | (\%) |  |
| :--- | ---: | ---: |
| (Breakdown) | First Half | Full-year |
| Sterilization products | 8.4 | 8.4 |
| Surgical products | 89.3 | 89.2 |
| Treatment products | 0.5 | 0.5 |
| Total | 1.8 | 1.9 |
| Others | 100.0 | 100.0 |
|  |  |  |
| Itemized surgical products |  |  |
| Non-woven products | 17.8 | 17.5 |
| Other non-woven products | 3.6 | 3.5 |
| Kit products | 66.8 | 67.2 |
| New products | 1.1 | 1.1 |
|  |  |  |
| Itemized external sales by subsidiary |  |  |
| Non-woven products | 1.1 | 1.0 |
| Other non-woven products | 0.0 | 0.0 |
| Kit products | 0.2 | 0.2 |
| Others | 0.2 | 0.2 |


| (Fiscal 2023 Results) | First Half | Full-year |
| :--- | ---: | ---: |
| Sterilization products | 1,673 | 3,439 |
| Surgical products | 17,394 | 34,725 |
| Treatment products | 86 | 173 |
| Others | 381 | 761 |
| Total | 19,536 | 39,100 |

Itemized surgical products

| Non-woven products | 3,793 | 7,452 |
| :--- | ---: | ---: |
| Other non-woven products | 788 | 1,503 |
| Kit products | 12,701 | 25,503 |
| New products | 112 | 266 |

Itemized external sales by subsidiary
Non-woven products 235
Other non-woven products - 1
Kit products 2455
Others $\quad 34 \quad 66$

|  | (\%) |  |  |  |  |
| :--- | ---: | ---: | :---: | :---: | :---: |
| (Change) | First Half | Full-year |  |  |  |
| Sterilization products | 100.9 | 100.1 |  |  |  |
| Surgical products | 103.2 | 104.9 |  |  |  |
| Treatment products | 120.0 | 122.0 |  |  |  |
| Others | 95.8 | 99.8 |  |  |  |
| Total |  |  |  | 102.9 | 104.5 |


| Itemized surgical products |  |  |
| :--- | ---: | ---: |
| Non-woven products | 94.3 | 95.7 |
| Other non-woven products | 91.1 | 95.1 |
| Kit products | 105.8 | 107.6 |
| New products | 193.6 | 162.8 |
|  |  |  |
| Itemized external sales by subsidiary |  |  |
| Non-woven products | 91.2 | 93.5 |
| Other non-woven products | - | 128.9 |
| Kit products | 132.8 | 114.4 |
| Others | 101.9 | 105.4 |

SG\&A and Other Income/Expenses (Actual and Forecast, Consolidated)
SG\&A Expenses
$¥$ millions, rounded down

|  | Fiscal 2023 <br> Results | Fiscal 2022 <br> Results | Year-on-Year <br> Comparison | Fiscal 2023 <br> Plan | Year-on-Year <br> Comparison |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Packaging and transportation | 1,089 | 1,120 | -31 | 1,161 | 72 |
| Losses on doubtful accounts | - | - | - | - | - |
| Samples | 375 | 287 | 87 | 401 | 26 |
| Advertising | 61 | 62 | -0 | 65 | 3 |
| Personnel | 4,008 | 4,014 | -6 | 4,041 | 32 |
| Travel | 437 | 454 | -17 | 462 | 25 |
| Communication | 142 | 147 | -4 | 144 | 1 |
| Consumables | 47 | 51 | -4 | 63 | 15 |
| Taxes and public charges | 312 | 333 | -20 | 305 | -6 |
| Depreciation | 572 | 669 | -96 | 557 | -15 |
| Testing and research | 220 | 353 | -133 | 394 | 173 |
| Land and housing rent | 438 | 437 | 0 | 441 | 3 |
| Miscellaneous | 544 | 497 | 47 | 543 | -1 |
| Others | 643 | 677 | -33 | 797 | 153 |
| Total | 8,894 | 9,105 | -211 | 9,380 | 485 |

Other Income/Expenses $\quad \neq$ millions, rounded down

|  | $\begin{gathered} \hline \text { Fiscal } 2023 \\ \text { Results } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Fiscal } 2022 \\ \text { Results } \\ \hline \end{gathered}$ | Year-on-Year <br> Comparison | Fiscal 2023 Plan | Year-on-Year <br> Comparison |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Interest received | 249 | 106 | 143 | 160 | -89 |
| Interest on negotiable securities | - | 0 | -0 | - |  |
| Dividend received | 58 | 49 | 8 | 50 | -8 |
| (Total financial earnings) | 307 | 156 | 151 | 210 | -97 |
| Foreign exchange gain | - | 0 | -0 | - |  |
| Miscellaneous income | 132 | 104 | 27 | 50 | -82 |
| Total Other income | 440 | 261 | 179 | 260 | -180 |
| Paid interest | 23 | 29 | -6 | 30 | 6 |
| (Total financial expenses) | 23 | 29 | -6 | 30 | 6 |
| Foreign exchange loss | 37 | 0 | 37 | - | -37 |
| Miscellaneous losses | 303 | 212 | 90 | 120 | -183 |
| Total non-operating expenses | 363 | 242 | 121 | 150 | -213 |

Capital Expenditures

|  | Capital <br> Expenditures | Year-on-Year <br> Comparison |
| :--- | ---: | ---: |
| Fiscal 2012 | 1,915 | 117.0 |
| Fiscal 2013 | 7,174 | 374.6 |
| Fiscal 2014 | 15,082 | 210.2 |
| Fiscal 2015 | 9,080 | 60.2 |
| Fiscal 2016 | 6,649 | 73.2 |
| Fiscal 2017 | 2,142 | 32.2 |
| Fiscal 2018 | 3,364 | 157.0 |
| Fiscal 2019 | 10,904 | 324.1 |
| Fiscal 2020 | 5,261 | 48.2 |
| Fiscal 2021 | 3,489 | 66.3 |
| Fiscal 2022 | 1,458 | 41.8 |
| Fiscal 2023 | 1,249 | 85.7 |
| Fiscal 2024 | 5,270 | 421.9 |
| Note: Figures for Fiscal 2024 are Company forecasts. |  |  |

Depreciation Expenses

|  | SG\&A Expenses | Year-on-Year <br> Comparison | Manufacturing <br> Costs | Year-on-Year <br> Comparison | Total Depreciation <br> Expenses | Total Depreciation <br> Expenses |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Fiscal 2012 | 844 | 116.6 | 2,127 | 90.9 | 2,971 | 97.0 |
| Fiscal 2013 | 922 | 109.2 | 1,942 | 91.3 | 2,865 | 96.4 |
| Fiscal 2014 | 951 | 103.1 | 1,757 | 90.5 | 2,708 | 94.5 |
| Fiscal 2015 | 1,044 | 109.8 | 2,331 | 132.7 | 3,376 | 124.7 |
| Fiscal 2016 | 1,007 | 96.5 | 3,402 | 145.9 | 4,409 | 130.6 |
| Fiscal 2017 | 914 | 90.8 | 5,320 | 156.4 | 6,235 | 141.4 |
| Fiscal 2018 | 998 | 109.2 | 4,632 | 87.1 | 5,631 | 90.3 |
| Fiscal 2019 | 1,070 | 107.2 | 4,212 | 90.9 | 5,283 | 93.8 |
| Fiscal 2020 | 906 | 84.7 | 3,643 | 86.5 | 4,549 | 86.1 |
| Fiscal 2021 | 805 | 88.9 | 3,309 | 90.8 | 4,115 | 90.5 |
| Fiscal 2022 | 669 | 83.1 | 2,966 | 89.6 | 3,635 | 88.3 |
| Fiscal 2023 | 572 | 85.5 | 6,034 | 203.4 | 6,607 | 181.8 |
| Fiscal 2024 | 540 | 94.4 | 5,220 | 86.5 | 5,760 | 87.2 |

Fiscal 2005 Operamaster expansion line : 1,469, New distribution center : 1,947
Fiscal 2006 New distribution center : 886
Fiscal 2007 Industrial-use land : 973
Fiscal 2008 Industrial-use land : 752, Sterilization equipment : 876 ,Indonesia factory : 381
Fiscal 2009 Sterilization equipment : 1,833, Indonesia factory : 995
Fiscal 2010 Sterilization equipment : 2,732
Fiscal 2013 New plant construction costs : 5,166
Fiscal 2014 New plant construction costs : 8,113, New plant equipment costs : 4,567
Fiscal 2015 New plant : 7,300
Fiscal 2016 New plant : 5,981
Fiscal 2019 New plant additional investment : 9,512
Fiscal 2020 New plant additional investment : 3,644
Fiscal 2021 New plant additional investment : 1,830

Balance Sheets (Major Changes)/Statements of Cash Flows (Consolidated)
Major Changes on Balance Sheets $\quad \neq$ millions, rounded down

|  | Balance at March. 31, | Change |  | Balance at March. 31, | Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Current assets | 43,025 | 2,735 | Current liabilities | 8,241 | -2,893 |
| Cash and bank deposits | 19,419 | 557 | Notes and accounts payable | 4,834 | 21 |
| Notes and accounts receivable | 12,766 | 804 | Accrued expenses | 131 | -218 |
| Short-term investments | - |  | Long-term loans due within 1 year | 1,999 |  |
| Inventories | 9,457 | 589 | Income taxes | 102 | -1,111 |
| Others | 1,382 | 784 | Allowance for employees' bonuses | 534 | 25 |
|  |  |  | Payable notes for equipment | 155 | -1,068 |
|  |  |  | Reserve for disaster loss | - |  |
|  |  |  | Others | 482 | -542 |
| Fixed assets | 57,015 | -4,874 | Long-term liabilities | 5,680 | -1,687 |
| Property, plant and equipment | 45,712 | -5,843 | Long-term borrowings | 3,669 | -1,999 |
| Buildings and structures | 19,534 | -1,175 | Others | 2,011 | 311 |
| Machinery, equipment and vehicles | 14,726 | 9,889 | Total liabilities | 13,921 | -4,580 |
| Land | 9,728 | 32 | Total net assets | 86,120 | 2,441 |
| Construction in progress | 1,241 | -14,488 | Common stock | 7,123 |  |
| Others | 481 | -101 | Capital surplus | 8,294 | 23 |
| Intangibles | 495 | -324 | Retained earnings | 67,762 | -23,379 |
| Investments and others | 10,807 | 1,293 | Treasury stock | -3,217 | 24,344 |
| Investments securities | 9,213 | 974 | Others | 6,157 | 1,453 |
| Others | 1,594 | 319 |  |  |  |
| Total assets | 100,041 | -2,139 | Total liabilities and shareholders' equity | 100,041 | -2,139 |

Equity ratio increased from $81.8 \%$ at the end of the previous fiscal year to $86.1 \%$.

Statements of Cash Flows
$\not \approx$ millions, rounded down

| I Operating activities | 7,117 | Income before income taxes | 4,075 |
| :--- | ---: | :--- | ---: |
|  |  | Depreciation | Incomes taxes paid |
| II Investing activities | $-3,262$ | Purchase of tangible fixed assets | $-2,682$ |
| III Financing activities | $-3,892$ | Repayment of long-term borrowings | $-1,999$ |
| IV Effect of exchange rate changes | 310 |  | $-1,892$ |
| Net chash dividends paid |  |  |  |

Fiscal 2023 Statements of Income (Non-Consolidated)

| First Quarter | $¥$ millions, rounded down |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 2023 <br> Results |  | June 2022 <br> Results |  | Year-on-Year Comparison |  |
|  | Amount | \% of tota | Amount | \% of tota | Amount | \% |
| Net sales | 9,564 | 100.0 | 9,316 | 100.0 | 248 | 102.7 |
| Cost of Sales | 6,132 | 64.1 | 5,424 | 58.2 | 708 | 113.1 |
| Gross profit | 3,431 | 35.9 | 3,891 | 41.8 | -460 | 88.2 |
| SG\&A expenses | 2,232 | 23.3 | 2,162 | 23.2 | 70 | 103.2 |
| Operating income | 1,198 | 12.5 | 1,729 | 18.6 | -530 | 69.3 |
| Other income | 65 |  | 28 |  | 36 |  |
| Other expenses | 199 |  | 55 |  | 143 |  |
| Ordinary income | 1,064 | 11.1 | 1,702 | 18.3 | -637 | 62.6 |
| Extraordinary income |  |  |  |  |  |  |
| Extraordinary expenses | 0 |  | 0 |  | 0 |  |
| Income before income taxes | 1,064 | 11.1 | 1,702 | 18.3 | -637 | 62.5 |
| Corporation tax, etc. | 320 |  | 514 |  | -193 |  |
| (Tax burden) | 30.1\% |  | 30.2\% |  |  |  |
| Net income | 743 | 7.8 | 1,187 | 12.7 | -443 | 62.6 |
| EPS (total shares) | $¥ 29.45$ |  | $¥ 36.34$ |  |  |  |
| EPS (minus treasury shares) | $¥ 30.67$ |  | ¥48.96 |  |  |  |
| Number of shares outstanding | 25,256,963 |  | 32,682,310 |  |  |  |
| treasury shares) | 24,256,963 |  | 24,257,102 |  |  |  |


| First Half Results | $¥$ millions, rounded down |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Sept. } 2023 \\ \text { Interim Results } \end{gathered}$ |  | $\begin{gathered} \hline \text { Sept. } 2022 \\ \text { Interim Results } \end{gathered}$ |  | Year-on-Year Comparison |  |
|  | Amount | \% of tota | Amount | \% of tota | Amount | \% |
| Net sales | 19,263 | 100.0 | 18,910 | 100.0 | 352 | 101.9 |
| Cost of Sales | 12,678 | 65.8 | 11,447 | 60.5 | 1,231 | 110.8 |
| Gross profit | 6,585 | 34.2 | 7,463 | 39.5 | -878 | 88.2 |
| SG\&A expenses | 4,428 | 23.0 | 4,377 | 23.1 | 51 | 101.2 |
| Operating income | 2,156 | 11.2 | 3,086 | 16.3 | -930 | 69.9 |
| Other income | 146 |  | 100 |  | 45 |  |
| Other expenses | 272 |  | 166 |  | 106 |  |
| Ordinary income | 2,030 | 10.5 | 3,021 | 16.0 | -991 | 67.2 |
| Extraordinary income | 40 |  |  |  | 40 |  |
| Extraordinary expenses | 0 |  | 0 |  | 0 |  |
| Income before income taxes | 2,070 | 10.7 | 3,021 | 16.0 | -951 | 68.5 |
| Corporation tax, etc. | 623 |  | 913 |  | -289 |  |
| (Tax burden) | 30.1\% |  | 30.2\% |  |  |  |
| Net income | 1,446 | 7.5 | 2,108 | 11.1 | -661 | 68.6 |
| EPS (total shares) | ¥57.28 |  | $¥ 64.51$ |  |  |  |
| EPS (minus treasury shares) | ¥59.63 |  | ¥86.91 |  |  |  |
| Number of shares outstanding | 25,256,963 |  | 32,682,310 |  |  |  |
| treasury shares) | 24,261,879 |  | 24,257,064 |  |  |  |

Third Quarter

|  | Dec. 2023 | Dec. 2022 | millions, rounded down | Year-on-Year |
| :--- | :---: | :---: | :---: | :---: |


|  | $\begin{gathered} \text { Dec. } 2023 \\ \text { Interim Results } \end{gathered}$ |  | $\begin{gathered} \text { Dec. } 2022 \\ \text { Interim Results } \end{gathered}$ |  | Year-on-Year Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of tota | Amount | \% of tota | Amount | \% |
| Net sales | 29,309 | 100.0 | 29,086 | 100.0 | 222 | 100.8 |
| Cost of Sales | 19,592 | 66.8 | 17,631 | 60.6 | 1,961 | 111.1 |
| Gross profit | 9,716 | 33.2 | 11,455 | 39.4 | -1,738 | 84.8 |
| SG\&A expenses | 6,632 | 22.6 | 6,706 | 23.1 | -74 | 98.9 |
| Operating income | 3,084 | 10.5 | 4,748 | 16.3 | -1,664 | 64.9 |
| Other income | 208 |  | 195 |  | 13 |  |
| Other expenses | 323 |  | 126 |  | 196 |  |
| Ordinary income | 2,969 | 10.1 | 4,817 | 16.6 | -1,847 | 61.6 |
| Extraordinary income | 40 |  |  |  | 40 |  |
| Extraordinary expenses | 0 |  | 0 |  | 0 |  |
| Income before income taxes | 3,009 | 10.3 | 4,817 | 16.6 | -1,807 | 62.5 |
| Corporation tax, etc. | 906 |  | 1,455 |  | -549 |  |
| (Tax burden) | 30.1\% |  | 30.2\% |  |  |  |
| Net income | 2,103 | 7.2 | 3,361 | 11.6 | -1,258 | 62.6 |
| EPS (total shares) | \#83.28 |  | $¥ 102.85$ |  |  |  |
| EPS (minus treasury shares) | ¥86.68 |  | $¥ 138.57$ |  |  |  |
| Number of shares outstanding | 25,256,963 |  | 32,682,310 |  |  |  |
| treasury shares) | 24,266,016 |  | 24,257,041 |  |  |  |


| Full-year | $¥$ millions, rounded down |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal 2023Results |  | Fiscal 2022Results |  | Year-on-Year Comparison |  | $\begin{aligned} & \text { Fiscal } 2023 \\ & \text { Revised Plan } \end{aligned}$ |  | Revised Plan Comparison |  |
|  | Amount | \% of tota | Amount | \% of tota | Amount | \% | Amount | \% of tota | Amount | \% |
| Net sales | 38,569 | 100.0 | 38,389 | 100.0 | 179 | 100.5 | 38,657 | 100.0 | -87 | 99.8 |
| Cost of Sales | 26,270 | 68.1 | 23,446 | 61.1 | 2,823 | 112.0 | 26,310 | 68.1 | -39 | 99.9 |
| Gross profit | 12,298 | 31.9 | 14,942 | 38.9 | -2,644 | 82.3 | 12,347 | 31.9 | -48 | 99.6 |
| SG\&A expenses | 8,621 | 22.4 | 8,826 | 23.0 | -204 | 97.7 | 8,810 | 22.8 | -188 | 97.9 |
| Operating income | 3,676 | 9.5 | 6,116 | 15.9 | -2,439 | 60.1 | 3,537 | 9.1 | 139 | 104.0 |
| Other income | 533 |  | 452 |  | 80 |  | 520 |  | 13 |  |
| Other expenses | 439 |  | 298 |  | 140 |  | 490 |  | -50 |  |
| Ordinary income | 3,771 | 9.8 | 6,270 | 16.3 | -2,498 | 60.1 | 3,567 | 9.2 | 204 | 105.7 |
| Extraordinary income | 40 |  |  |  | 40 |  | 40 |  | 0 |  |
| Extraordinary expenses | 770 |  | 464 |  | 306 |  | 190 |  | 580 |  |
| Income before income taxes | 3,041 | 7.9 | 5,805 | 15.1 | -2,764 | 52.4 | 3,417 | 8.8 | -375 | 89.0 |
| Corporation tax, etc. | 943 |  | 1,743 |  | -799 |  | 1,037 |  | -93 |  |
| (Tax burden) | 31.0\% |  | 30.0\% |  |  |  | 30.3\% |  |  |  |
| Net income | 2,097 | 5.4 | 4,062 | 10.6 | -1,964 | 51.6 | 2,380 | 6.2 | -282 | 88.1 |
| EPS (total shares) | $¥ 83.06$ |  | $¥ 124.30$ |  |  |  | $¥ 94.23$ |  |  |  |
| EPS (minus treasury shares) | ¥86.44 |  | $¥ 167.48$ |  |  |  | ¥98.07 |  |  |  |
| Number of shares outstanding | 25,256,963 |  | 32,682,310 |  |  |  | 25,256,963 |  |  |  |
| treasury shares) | 24,268,040 |  | 24,257,024 |  |  |  | 24,268,040 |  |  |  |

Fiscal 2023 Statements of Income by Quarter (Non-Consolidated)
Fiscal 2023 Results

|  | FIrst <br> Quarter | Second <br> Quarter | InIrd <br> Quarter | Fourth <br> Quarter |
| ---: | ---: | ---: | ---: | ---: |
| Net sales | 9,564 | 9,699 | 10,045 | 9,260 |
| Cost of Sales | 6,132 | 6,545 | 6,914 | 6,678 |
| Gross profit | 3,431 | 3,154 | 3,131 | 2,582 |
| SG\&A expenses | 2,232 | 2,195 | 2,203 | 1,989 |
| Operating income | 1,198 | 958 | 927 | 592 |
| Other income | 65 | 81 | 62 | 324 |
| Other expenses | 199 | 73 | 50 | 116 |
| Ordinary income | 1,064 | 965 | 939 | 801 |
| Extraordinary income | - | 40 | - | -7 |
| Extraordinary expenses | 0 | 0 | 0 | 769 |
| Income before income taxes | 1,064 | 1,005 | 939 | 31 |
| Corporation tax, etc. | 320 | 302 | 282 | 37 |
| (Tax burden) | $30.1 \%$ | $30.1 \%$ | $30.1 \%$ | $117.7 \%$ |
| Net income | 743 | 702 | 656 | -5 |

$¥$ millions, rounded down

| First Half | InIrdQuarter <br> (Cumulative) | Full-year |
| ---: | ---: | ---: |
| 19,263 | 29,309 | 38,569 |
| 12,678 | 19,592 | 26,270 |
| 6,585 | 9,716 | 12,298 |
| 4,428 | 6,632 | 8,621 |
| 2,156 | 3,084 | 3,676 |
| 146 | 208 | 533 |
| 272 | 323 | 439 |
| 2,030 | 2,969 | 3,771 |
| 40 | 40 | 40 |
| 0 | 0 | 770 |
| 2,070 | 3,009 | 3,041 |
| 623 | 906 | 943 |
| $30.1 \%$ | $30.1 \%$ | $31.0 \%$ |
| 1,446 | 2,103 | 2,097 |
|  |  |  |

Fiscal 2022 Results

|  | First <br> Quarter | Second <br> Quarter | Third <br> Quarter | Fourth <br> Quarter |
| ---: | ---: | ---: | ---: | ---: |
| Net sales | 9,316 | 9,594 | 10,175 | 9,303 |
| Cost of Sales | 5,424 | 6,022 | 6,184 | 5,815 |
| GG\&A expenses | 3,891 | 3,571 | 3,991 | 3,487 |
| Operating income | 1,729 | 2,214 | 2,329 | 2,119 |
| Other income | 28 | 1,357 | 1,661 | 1,367 |
| Other expenses | 72 | 95 | 256 |  |
| Ordinary income | 1,702 | 110 | -39 | 171 |
| Extraordinary income | - | 1,319 | 1,796 | 1,452 |
| Extraordinary expenses | 0 | - | - | - |
| Income before income taxes | 1,702 | 1,319 | 1,795 | 988 |
| Corporation tax, etc. | 514 | 398 | 542 | 287 |
| (Tax burden) | $30.2 \%$ | $30.2 \%$ | $30.2 \%$ | $29.1 \%$ |
| Net income | 1,187 | 920 | 1,253 | 701 |


| First Half | Third Quarter <br> (Cumulative) | Full-year |
| ---: | ---: | ---: |
| 18,910 | 29,086 | 38,389 |
| 11,447 | 17,631 | 23,446 |
| 7,463 | 11,455 | 14,942 |
| 4,377 | 6,706 | 8,826 |
| 3,086 | 4,748 | 6,116 |
| 100 | 195 | 452 |
| 166 | 126 | 298 |
| 3,021 | 4,817 | 6,270 |
| - | - | - |
| 0 | 0 | 464 |
| 3,021 | 4,817 | 5,805 |
| 913 | 1,455 | 1,743 |
| $30.2 \%$ | $30.2 \%$ | $30.0 \%$ |
| 2,108 | 3,361 | 4,062 |
|  |  |  |

## Change(Amount)

|  | First <br> Quarter | Second <br> Quarter | Third <br> Quarter | Fourth <br> Quarter |
| ---: | ---: | ---: | ---: | ---: |
| Net sales | 248 | 104 | -129 | -43 |
| Cost of Sales | 708 | 522 | 730 | 862 |
| Gross profit | -460 | -417 | -860 | -905 |
| SG\&A expenses | 70 | -18 | -125 | -130 |
| Operating income | -530 | -399 | -734 | -775 |
| Other income | 36 | 9 | -32 | 67 |
| Other expenses | 143 | -36 | 89 | -55 |
| Ordinary income | -637 | -353 | -856 | -651 |
| Extraordinary income | - | 40 | - | - |
| Extraordinary expenses | 0 | 0 | -0 | 305 |
| Income before income taxes | -637 | -313 | -856 | -957 |
| Corporation tax, etc. | -193 | -95 | -259 | -250 |
| (Tax burden) |  |  |  |  |
| Net income | -443 | -217 | -596 | -706 |


| ¥ millions, rounded down <br> First Half | Third Quarter <br> (Cumulative) | Full-year |
| ---: | ---: | ---: |
| 352 | 222 | 179 |
| 1,231 | 1,961 | 2,823 |
| -878 | $-1,738$ | $-2,644$ |
| 51 | -74 | -204 |
| -930 | $-1,664$ | $-2,439$ |
| 45 | 13 | 80 |
| 106 | 196 | 140 |
| -991 | $-1,847$ | $-2,498$ |
| 40 | 40 | 40 |
| 0 | 0 | 306 |
| -951 | $-1,807$ | $-2,764$ |
| -289 | -549 | -799 |
|  |  |  |
| -661 | $-1,258$ | $-1,964$ |

## Change

|  | First <br> Quarter | Second <br> Quarter | Third <br> Quarter | Fourth <br> Quarter |
| ---: | ---: | ---: | ---: | ---: |
| Net sales | 102.7 | 101.1 | 98.7 | 99.5 |
| Cost of Sales | 113.1 | 108.7 | 111.8 | 114.8 |
| Gross profit | 88.2 | 88.3 | 78.5 | 74.0 |
| SG\&A expenses | 103.2 | 99.2 | 94.6 | 93.8 |
| Operating income | 69.3 | 70.6 | 55.8 | 43.3 |
| Other income |  |  |  |  |
| Other expenses |  |  |  |  |
| Ordinary income | 62.6 | 73.2 | 52.3 | 55.2 |
| Extraordinary income |  |  |  |  |
| Extraordinary expenses |  |  |  |  |
| Income before income taxes | 62.5 | 76.2 |  | 52.3 |
| Corporation tax, etc. |  |  |  | 3.2 |
| (Tax burden) |  |  |  |  |
| Net income | 62.6 | 76.4 | 52.4 | -0.8 |


| First Half | ThirdQuarter <br> (Cumulative) | Full-year |
| ---: | ---: | ---: |
| 101.9 | 100.8 | 100.5 |
| 110.8 | 111.1 | 112.0 |
| 88.2 | 84.8 | 82.3 |
| 101.2 | 98.9 | 97.7 |
| 69.9 | 64.9 | 60.1 |
|  |  |  |
|  |  |  |
| 67.2 | 61.6 | 60.1 |
|  |  |  |
| 68.5 | 62.5 |  |
|  |  | 52.4 |
|  |  |  |
| 68.6 | 62.6 |  |
|  |  | 51.6 |

## Breakdown

|  | FIrst <br> Quarter | Second <br> Quarter | Third <br> Quarter | Fourth <br> Quarter |
| :--- | ---: | ---: | ---: | ---: |
| Net sales | 100.0 | 100.0 | 100.0 | 100.0 |
| Cost of Sales | 64.1 | 67.5 | 68.8 | 72.1 |
| Gross profit | 35.9 | 32.5 | 31.2 | 27.9 |
| SG\&A expenses | 23.3 | 22.6 | 21.9 | 21.5 |
| Operating income | 12.5 | 9.9 | 9.2 | 6.4 |
| Other income |  |  |  |  |
| Other expenses |  |  |  |  |
| Ordinary income | 11.1 | 10.0 | 9.4 | 8.7 |
| Extraordinary income |  |  |  |  |
| Extraordinary expenses |  |  |  |  |
| Income before income taxes | 11.1 | 10.4 | 9.4 | 0.3 |
| Corporation tax, etc. |  |  |  |  |
| (Tax burden) |  |  |  |  |
| Net income | 7.8 | 7.2 |  | 6.5 |


| First Half | (TIra Quarter <br> (Cumulative) | Full-year |
| ---: | ---: | ---: |
| 100.0 | 100.0 | 100.0 |
| 65.8 | 66.8 | 68.1 |
| 34.2 | 33.2 | 31.9 |
| 23.0 | 22.6 | 22.4 |
| 11.2 | 10.5 | 9.5 |
|  |  |  |
|  |  |  |
| 10.5 | 10.1 | 9.8 |
|  |  |  |
|  |  |  |
| 10.7 | 10.3 |  |
|  |  | 7.9 |
| 7.5 |  |  |
|  |  |  |

Fiscal 2024 Projected Statements of Income (Non-Consolidated)
Cumulative $\quad ¥$ millions, rounded down,(\%)

|  | First Half | \% of total | Full-year | \% of total |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 19,851 | 100.0 | 40,350 | 100.0 |
| Operating income | 1,721 | 8.7 | 4,060 | 10.1 |
| Ordinary income | 1,711 | 8.6 | 4,310 | 10.7 |
| Net income | 1,201 | 6.1 | 3,020 | 7.5 |
| EPS (before deducting treasury shart EPS (minus treasury shares) | $¥ 47.55$ |  | $¥ 119.57$ |  |
|  | $¥ 49.48$ |  | $¥ 124.41$ |  |
|  | Number of sha | res outstanding | 25,256,963 |  |
|  | Shares outstanding at FY2023 year-end |  | 24,274,142 |  |
| Fiscal 2022 Results | (deducting | reasury shares) |  |  |
| Net sales | 19,263 | 100.0 | 38,569 | 100.0 |
| Operating income | 2,156 | 11.2 | 3,676 | 9.5 |
| Ordinary income | 2,030 | 10.5 | 3,771 | 9.8 |
| Net income | 1,446 | 7.5 | 2,097 | 5.4 |

Change (Amount and \%)

| Net sales | 587 | 103.0 | 1,780 | 104.6 |
| :--- | ---: | ---: | ---: | ---: |
| Operating income | -435 | 79.8 | 383 | 110.4 |
| Ordinary income | -319 | 84.3 | 538 | 114.3 |
| Net income | -245 | 83.0 | 922 | 144.0 |

## Total Manufacturing Costs (Non-Consolidated )

$¥$ millions, rounded down

|  | FY2014 | FY2015 | FY2016 | FY2017 | FY 2018 | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 | Plan FY2024 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Materials | 11,728 | 12,545 | 12,945 | 12,803 | 12,769 | 12,765 | 12,883 | 12,287 | 13,870 | 15,030 | 15,876 |
| Personnel | 1,797 | 1,795 | 1,742 | 1,713 | 1,661 | 1,658 | 1,750 | 1,748 | 1,853 | 1,958 | 1,970 |
| Outsourcing | 389 | 406 | 411 | 398 | 412 | 369 | 390 | 367 | 406 | 425 | 439 |
| Depreciation expenses | 1,370 | 1,969 | 3,081 | 5,035 | 4,392 | 3,974 | 3,385 | 3,030 | 2,627 | 5,679 | 4,808 |
| Others | 1,492 | 1,466 | 1,755 | 1,910 | 2,209 | 2,139 | 2,116 | 2,275 | 2,456 | 2,387 | 2,465 |
| Total | 16,779 | 18,183 | 19,935 | 21,861 | 21,445 | 20,907 | 20,527 | 19,709 | 21,215 | 25,482 | 25,559 |

## Increase Rate

|  | FY2014 | FY2015 | FY2016 | FY2017 | FY 2018 | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 | Plan FY2024 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Materials | 108.4 | 107.0 | 103.2 | 98.9 | 99.7 | 100.0 | 100.9 | 95.4 | 112.9 | 108.4 | 105.6 |
| Personnel | 95.5 | 99.9 | 97.1 | 98.3 | 97.0 | 99.8 | 105.6 | 99.8 | 106.0 | 105.7 | 100.6 |
| Outsourcing | 93.9 | 104.4 | 101.1 | 96.9 | 103.4 | 89.6 | 105.8 | 94.1 | 110.6 | 104.9 | 103.2 |
| Depreciation expenses | 85.5 | 143.7 | 156.4 | 163.4 | 87.2 | 90.5 | 85.2 | 89.5 | 86.7 | 216.1 | 84.7 |
| Others | 98.7 | 98.2 | 119.7 | 108.9 | 115.6 | 96.8 | 98.9 | 107.5 | 107.9 | 97.2 | 103.3 |
| Total | 103.4 | 108.4 | 109.6 | 109.7 | 98.1 | 97.5 | 98.2 | 96.0 | 107.6 | 120.1 | 100.3 |

## Composition Rate

|  | FY2014 | FY2015 | FY2016 | FY2017 | FY 2018 | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 | Plan FY2024 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Materials | 69.9 | 69.0 | 64.9 | 58.6 | 59.5 | 61.1 | 62.8 | 62.3 | 65.4 | 59.0 | 62.1 |
| Personnel | 10.7 | 9.9 | 8.7 | 7.8 | 7.7 | 7.9 | 8.5 | 8.9 | 8.7 | 7.7 | 7.7 |
| Outsourcing | 2.3 | 2.2 | 2.1 | 1.8 | 1.9 | 1.8 | 1.9 | 1.9 | 1.9 | 1.7 | 1.7 |
| Depreciation expenses | 8.2 | 10.8 | 15.5 | 23.0 | 20.5 | 19.0 | 16.5 | 15.4 | 12.4 | 22.3 | 18.8 |
| Others | 8.9 | 8.1 | 8.8 | 8.7 | 10.3 | 10.2 | 10.3 | 11.5 | 11.6 | 9.4 | 9.6 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |




